GOVERNMENT OF THE DISTRICT OF COLUMBIA OFFICE OF PLANNING



Office of the Director

Dear Neighborhood Partner:

During the past year, you participated in the development of a Strategic Neighborhood Action Plan (SNAP) for your neighborhood cluster. Your hard work and input led to specific strategies and action steps to improve and maintain your neighborhood.

Your neighborhood priorities are now shaping the FY03 Budget process. In the first phase of the budget process, District agencies have reviewed your priorities and determined commitments to many of those priorities. These commitments have been included in Mayor Williams' proposed FY2003 budget. The next step is the review and refinement of the proposed FY2003 budget by the Council of the District of Columbia.

The enclosed **Citizen Budget Worksheet** and **FY 2003 Commitments to Priorities** highlights key commitments to your SNAP, as well as the Persistent Problem Areas that have been identified through the Neighborhood Services Initiative. We are providing you this information so that you can use it track how your priorities are faring throughout the budget process and to share with your neighbors.

Beginning the end of March and throughout April, the Executive Office of the Mayor Community Outreach will conduct outreach to neighborhoods across the city regarding their neighborhood priorities and the budget process. District agency officials will attend some of these meetings to discuss the proposed FY2003 budget and to hear from you. I will also attend some of these meetings, as some of the information that defined this year's proposed budget came directly from the SNAP. To learn when and where these meetings will be held, please call (202) 442-8150.

We commend you, your neighbors and stakeholders for the extraordinary level of involvement throughout the planning process. We look forward to working with you in implementing your SNAP and effecting livable, vibrant neighborhoods.

Sincerely,

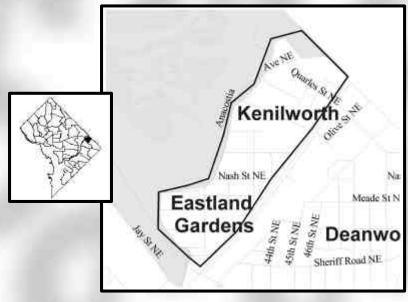
Howard Ways Neighborhood Planning Coordinator, Ward 7

Enclosure

Citizen's Guide To Mayor Anthony A. Williams' Proposed FY 2003 Budget

Submitted to the Council of the District of Columbia March 18, 2002

District Agency Commitments to Neighborhood Priorities Identified Through Neighborhood Initiatives



Cluster 29Eastland Gardens, Kenilworth





I. Introduction:

Welcome to your *Citizen's Guide to Mayor Anthony A. Williams' Fiscal Year 2003 Proposed Budget* for Neighborhood Cluster 29. This document was prepared for residents, businesses, non-profits, and others, who are interested in learning how neighborhood issues and priorities helped define the proposed FY 2003 budget. In this document, you will find specific commitments District agencies have made from priorities identified through the Neighborhood Planning and Neighborhood Services Initiatives, which are now in the City-Wide Strategic Plan. The city-wide priorities were articulated during the Citizen Summit II and at the neighborhood level through Neighborhood Planning and Neighborhood Service activities.

Linking neighborhood priorities to the District budget was one of the primary goals Mayor Williams' established when he developed the Neighborhood *Action* Initiative. Neighborhood *Action* is designed to give voice to our shared vision for the city and to empower citizens to improve their communities. Neighborhood *Action* coordinates the resources of government, businesses, faith-based organizations, community organizations and residents to shape the future of our city and neighborhoods.

Neighborhood *Action* plays a critical role in the District's strategic management cycle. The two-year cycle enables residents to influence the budget and hold government accountable to public priorities.

How did Neighborhood Priorities Become Linked to the Proposed FY 2003 Budget?

This administration developed a two-step process, which took approximately two years to complete:

<u>Step 1</u>: Mayor Williams' created two neighborhood initiatives under the umbrella of Neighborhood *Action* – Neighborhood Planning and Neighborhood Services.

Neighborhood Planning's first task was to work with every neighborhood in the city to develop draft Strategic Neighborhood Action Plans (SNAP). Planning was based on neighborhood clusters – two to three adjacent neighborhoods grouped together for planning purposes. There are a total of 39 neighborhood clusters in the District. With the help of a Neighborhood Planner from the Office of Planning, each neighborhood cluster went through a process to develop their own SNAP. The goal of this planning was to identify the elements (such as recreational opportunities or economic development) that contribute to a successful, healthy neighborhood and then identify which elements each cluster needed work to strengthen. The SNAPs were crafted through a community-driven process, where residents that participated almost completely defined its content.

Neighborhood Services strives to find permanent cures - not just quick fixes – for persistent problems in every Ward across the District. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. Whenever the Metropolitan Police Department has an active Police Servicing Area Plan (PSA Plan) or a Capital Community Plan, a PPA workplan was developed. These areas have recurring problems that need the cooperation and coordination of many government agencies to ensure that they become clean, safe and healthy neighborhoods. Through a Core Team approach, 13

government agency representatives come together weekly in each Ward to develop and implement Work Plans in an effort to mobilize, reclaim, revitalize and sustain abatement of the problems in PPAs.

As a result of citizen input and the Neighborhood Action initiative, the government has received direction on how to improve the quality of life in neighborhoods across the city – neighborhood by neighborhood.

<u>Step 2:</u> The administration focused on how District government addresses those issues, which would require changes in policy, a reallocation of staffing resources, and funding. District agencies (and even some non-District agencies) reviewed the neighborhood priorities as they developed their proposed FY 2003 budget. Beginning in October of 2001, over 40 agencies reviewed, recommended actions and developed responses to address neighborhood priorities. They participated in this process four times in an attempt to hone their commitments.

Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin. While not all priority actions can be implemented in this budget cycle, District agencies worked to address as many as possible.

This document provides a line by line detailed list of commitments District agencies have made to your neighborhood – even with the existing financial budget pressures the District faces.

Why Do I Have this Document Now?

This is a very crucial time. Finalizing the District's annual budget is a two-step process. In step one, Mayor Williams presented his proposed budget to the Council of the District of Columbia on March 18th In step two, the Council will hold a series of hearings with agency directors to review, revise, and ultimately approve the budget. This document allows you to track changes in the budget between the two steps before the budget becomes final.

To inform you of what commitments will be implemented, two sets of documents will be released this Summer:

Agency Commitment Highlights: Enclosed with this document is a one-page summary that highlights some of the key commitments to your neighborhood. This one-pager will be updated and posted on the District website at www.dc.gov. Please look for the update in Summer 2002.

Final Strategic Neighborhood Action Plan (SNAP): Pending the outcome of our work with the Council, the Office of Planning will work with agencies to review and possibly revise their commitments. The Office of Planning will then finalize and distribute the SNAP. The release of this final SNAP will also be Summer 2002.

We look forward to updating you on the progress of our commitments to your priorities.

II. Neighborhood Priorities:

The work of the Neighborhood Service Coordinators and the Neighborhood Planners over the past two years, helped surface priorities specific to each neighborhood cluster. The following section is a description of the processes used to identify these priorities.

Process for Identifying Persistent Problem Areas

Neighborhood Services, in partnership with ANCs, community associations and citizens prioritized Persistent Problem Areas (PPAs) using the following criteria: Level of community concern; synergy with police initiatives and other government initiatives; proximity to schools or senior facilities; and the level of health or safety concern.

During the community-driven assessment process, a number of PPAs were identified in each Ward. To ensure that Neighborhood Services addressed the most immediate needs in each Ward, the community helped prioritize the PPAs. Presently there are 51 active PPAs across the city. In these PPAs, work plans have been developed to solve the root cause of problems identified in these areas.

In this Cluster, there is one PPA. The location and goal of this PPA is as follows:

<u>Location:</u> <u>Goals at Each Location:</u>

Eastland Gardens Reduce abandoned car and maintain vacant lots; Secure abandon properties.

A number of actions on the following pages focus on addressing these service delivery challenges.

Process for Developing your SNAP

Developing your Strategic Neighborhood Action Plan (SNAP) was a citizen-driven process that involved three phases: Visioning & Establishing Neighborhood Essential Ingredients; Action Planning; and Validation. In Phase I, between January and June of 2001, a Visioning and Essential Ingredients Workshop was held in each Neighborhood Cluster. Also at this workshop, citizens were asked to create a list of Essential Ingredients for their cluster. Essential Ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive. Your Cluster identified and ranked the following essential ingredients as vital for a livable community:

- Abandoned Housing
- Public Safety
- Commercial Development
- Youth Development
- Infrastructure/Transportation
- Historic Preservation
- Accountability
- Neighborhood Services
- Open Space
- Neighborhood Stability

Citizens worked with their Neighborhood Planner to prioritize the top 3-4 essential ingredients that were critical to begin addressing in fiscal years 2002-03. Citizens in your neighborhood cluster identified the four ingredients:

- 1. Eliminating Abandoned Housing
- 2. Transportation and Infrastructure
- 3. Commercial Development
- 4. Youth Development

In Phase II over the Summer of 2001, several Action Planning Work sessions were conducted in your Cluster to identify specific actions, or recommendations, for addressing these priorities. In these sessions, detailed priorities, objectives, locations, recommended actions for government, citizens, nonprofits and others were developed. Recognizing that limited resources exist, citizens had to make tough choices about which actions were truly priorities.

And finally in Phase III, Validation Meetings were held in the cluster where citizens confirmed the recommended actions. Below is a snapshot of Cluster 29, 30 and 31 priority issues. In the Mayor's Budget Commitments section of this document, you will be able to see how agencies have responded to these issues.

Summary of Priorities

Participants in the SNAP process were asked to identify the top four priority areas that are critical to improving the quality of life in their Neighborhood Cluster. Clusters 29, 30 and 31 worked jointly on this effort and identified the following priorities:

- Eliminating Abandoned Housing
- Transportation and Infrastructure
- Commercial Development
- Youth Development

Eliminating Abandoned Housing to remove health and safety risks and to remove the blight that lowers property values was identified as the highest priority. Residents view abandoned housing as a "cancer that must be removed" and a prerequisite to beginning any sustainable redevelopment effort. Communities have worked with the Department of Consumer and Regulatory Affairs, but are pushing for accelerated results to create new parcels for future development.

Transportation and Infrastructure is the second priority. Improving the quality of streets, sidewalks, alleys, curbs and gutters were cited as major issues. Additionally, improving access to public transportation and mitigating traffic congestion were also identified as areas of concern.

Commercial Development is a major component to improving the quality of life for residents. Citizens shared that the area is underserved by quality retail and commercial establishments. Additionally, citizens reiterated that many existing commercial and retail establishments contribute to illegal dumping and recommend increasing code enforcement.

Youth Development was the fourth priority. Citizens recommended better maintenance of recreational facilities and promoting the development of healthy and productive young people who can make positive contributions to their neighborhoods. To achieve these goals, specific program recommendations were developed for the Department of Parks and Recreation and the DC Public Schools.

A number of the actions on the following pages came directly from this SNAP planning process.

III. Mayor's Budget Commitments

This section on the following pages includes agency commitments for your cluster. Note that even actions that start or have started in FY 2002, they may have budget implications in FY 2003. The information is organized to include the action (which came from SNAP planning or PPA work), the responsible or implementing District agency, and the agency commitment to the action.

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: ELIMINATE ABANDONED HOUSING

Objective: Remove blighting influence of abandoned housing

Proposed Action	Location	Agency	Budget Commitment	Action ID
Market housing programs to assist property owners to better maintain their property (creating incentives for home-ownership)	All neighborhoods	DCRA	DCRA is conducting a city-wide vacant property survey. Under the leadership of DMPED, a city wide housing policy is being developed, including housing initiatives.	452
Demolish all obsolete vacant buildings	All neighborhoods	DCRA	DCRA is working with the DMPED to develop priorities for demolitions and time frames.	2938
Develop routine inspection and maintenance schedule of abandoned lots and buildings	All neighborhoods	DCRA	DCRA will conduct monthly surveys of this area.	2939
Enforce the "Clean It or Lien It" program	All neighborhoods	DPW	The Department of Public Works (DPW) hired additional Solid Waste Education and Enforcement Program inspectors in FY 2002, bringing the number of inspectors in the ward to three. This will increase the level of solid waste education and enforcement and help prevent illegal dumping.SWEEP inspectors enforce the Clean It or Lien It regulations.	2940
		DCRA	DCRA will utilize its Building Improvement Program in conjunction with Clean It or Lien It when necessary.	2940

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: ELIMINATE ABANDONED HOUSING

Objective: Determine strategies to encourage better maintenance of privately owned lots

Proposed Action	Location	Agency	Budget Commitment	Action ID
Encourage communities to Adopt-A-Lot	All neighborhoods	DPW	Tools and trash bags for community cleanups are available through DPW's Helping Hand program.	2941
		OCCC	OCCC will introduce the Adopt-A-Block program to local ANCs. OCCC will support this initiative through the neighborhood engagement component of the Adopt-A-Block program.	2941
Increase dollar amount of fines and improve enforcement and collection	All neighborhoods	DCRA	Requests to maintain vacant lots will be forwarded to DPW.	2942
		OCC	OCC will provide legal service support within client agency's time frame.	2942

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: TRANSPORTATION AND INFRASTRUCTURE

Objective: Complete paving and curbing of all streets and alleys

Proposed Action	Location	Agency	Budget Commitment	Action ID
Develop, implement and publicize strategy for repairing streets, alleys & sidewalks in the surrounding areas	Eastland Gardens, Kenilworth Ave	DDOT	DDOT will improve communication and outreach through web based postings of improvements	449
Add handicap cuts at all intersections	All neighborhoods	DDOT	DDOT will investigate and take appropriate action.	2943

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: TRANSPORTATION AND INFRASTRUCTURE

Objective: Calm traffic in key areas

Proposed Action	Location	Agency	Budget Commitment	Action ID
Install traffic calming devices near all schools and metro stations	All neighborhoods	DDOT	DDOT will review and survey current condition. Installation is expected in FY 03.	2944

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: TRANSPORTATION AND INFRASTRUCTURE

Objective: Improve maintenance of infrastructure

Proposed Action	Location	Agency	Budget Commitment	Action ID
Maintain the beautification of the open spaces in the community	Eastland Gardens, Kenilworth Ave	DPW	DPW will continue to work with the Neighborhood Service Coordinator in coordinating interagency efforts addressing sanitation issues.	2937
Develop, publish and implement routine tree trimming and maintenance schedule	All neighborhoods	DDOT	DDOT expedite the regularly scheduled tree trimming program.	2947

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: TRANSPORTATION AND INFRASTRUCTURE

Objective: Improve community safety

Proposed Action	Location	Agency	Budget Commitment	Action ID
Install bus shelters along the access road parallel to Kenilworth Ave.	Eastland Gardens, Kenilworth Ave	DDOT	DDOT will investigate and take necessary action	451
Install bus shelters at stops along Kennilworth Avenue in Eastland Gardens	Eastland Gardens	DDOT	DDOT will review and survey current conditions to budget and schedule the necessary installation of devices.	2949
Replace bridge and sidewalk at Kennilworth Terr.	Eastland Gardens	DDOT	Side walk replacements will be done as a part of Kenilworth/ Anacostia waterfront initiative.	2950

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: COMMERCIAL DEVELOPMENT

Objective: Improve the enforcement of regulations governing businesses

Proposed Action	Location	Agency	Budget Commitment	Action ID
Limit the number of liquor stores and concentration of ABC establishments	All neighborhoods	DCRA	This issue will be refered to ABRA which is no longer under DCRA.	2951

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: COMMERCIAL DEVELOPMENT

Objective: Improve the quality and selection of businesses

Proposed Action	Location	Agency	Budget Commitment	Action ID
Attract better-known grocery and drug stores	All neighborhoods	DMPED	Working with the developer of E. Capitol Dwellings HOPE VI to attract a national or regional chain supermarket.	2952
Create financial incentives to attract and maintain quality businesses that meet the needs of residents	All neighborhoods	DMPED	DMPED has budgeted \$7 million in local funds for the ReStore DC neighborhood commercial revitalization program. A multi-year package of grants and technical assistance will be awarded on a competitive basis to approximately 5 neighborhood business districts per year. Other business districts can apply on a competitive basis for matching grants for short term, specific projects such as a market study. Funding will also be provided to support neighborhood business resource centers. Small Business Resource Centers will be established to provide technical assistance and advisory services to small businesses. They will draw on existing support mechanisms, and provide access to capital for economic growth.	2953
Require businesses to provide training for local residents in order for them to qualify for jobs	All neighborhoods	DOES	The Department works in partnership with employers seeking to fill vacant jobs to determine required skills and to prepare residents for employment through customized training. The contact for the Office of Employer Services is Susan Gilbert, 698-6001.	2954

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: COMMERCIAL DEVELOPMENT

Objective: Make the commercial area visibly more attractive

Proposed Action	Location	Agency	Budget Commitment	Action ID
Add more inspectors	All neighborhoods	DCRA	DCRA has hired 39 Neighborhood Stabilization Officers (NSO). There will be one NSO for each Cluster in the city who will be responsible for inspection activities at the neighborhood level. DCRA's Regulatory Investigators are gearing up to work with the Neighborhood Service Coordinator.	2955

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: YOUTH DEVELOPMENT

Objective: Improve performance of students in public schools

Proposed Action	Location	Agency	Budget Commitment	Action ID
Develop better links to high tech companies, including the establishment of a vocational training program.	All neighborhoods	DCPS	DCPS Office of Business and Volunteer Services is seeking to establish better links between schools and such companies system-wide. DCPS Voc and Career Education will take this request under advisement as it looks to develop and target future partnerships with high tech firms and technical colleges. DCPS welcomes more detailed input from the community regarding this request. Contact Janice Cannon (442-5076) or Johnnie Fairfax (442-5156) for more information.	456

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: YOUTH DEVELOPMENT

Objective: Ensure adequate accessibility to quality after-school programs

Proposed Action	Location	Agency	Budget Commitment	Action ID
Improve outreach and communication of existing programs	All neighborhoods	DMCYF	The Deputy Mayor for Children, Youth and Families is working to develop a presence on the DC Government website to publish information about child and family related services, events and research. The Deputy Mayor is also working with the Department of Health and DC Public schools to expand home visitation services to provide families with information about basic services (education, recreation, health, etc.).	2962
Better utilize the faith community to provide programs	All neighborhoods	DMCYF	The DMCYF supports this proposal and efforts to further engage the faith community in the provision of services is underway.	2963
Develop "character and moral" building programs	All neighborhoods	DMCYF	The DMCYF and its cluster agencies, and its nonprofit partner The Children and Youth Investment Trust Corporation, utilize a youth development model which encourages positive behaviors among youth and routes them to age-appropriate developmental activities.	2964

Proposed FY 2003 Commitments to Priorities Identified Through Neighborhood Initiatives



Cluster Priority: YOUTH DEVELOPMENT

Objective: Ensure adequate accessibility to quality recreational programs

Proposed Action	Location	Agency	Budget Commitment	Action ID
Improve outreach and communication of existing programs	All neighborhoods	DPR	The new spring/summer program schedule will be distributed in early February. A new Assoc.Dir. for Programs as well as a new outreach employee will improve our ability to communicate about programs.	2965

Agency Abbreviations Guide

Abbreviation	Agency
ABRA	Alcoholic Beverage Regulation
	Administration
CAH	Commission on Arts and Humanities
CBO	Community Based Organizations
CFSA	Child and Family Services Administration
DBFI	Department of Banking & Financial Institutions
DCHA	D.C. Housing Administration
DCHFA	D.C. Housing Finance Authority
DCOA	D.C. Office of Aging
DCOP	D.C. Office of Personnel
DCPL	D.C. Public Libraries
DCPS	D.C. Public Schools
DCRA	Dept. of Consumer & Regulatory Affairs
DDOT	District Division of Transportation
DHCD	Dept. of Housing and Community Development
DHS	Dept. of Human Services
DISR	Department of Insurance and Securities Regulation
DMCYF	Deputy Mayor, Children Youth & Families
DMH	Dept. of Mental Health
DMPED	Deputy Mayor, Planning & Economic Development
DMPSJ	Deputy Mayor for Public Safety and Justice
DMV	Dept. of Motor Vehicles
DOC	Dept. of Corrections
DOES	Dept. of Employment Services

Abbreviation	Agency
DOH	Dept. of Health
DPR	Dept. of Parks and Recreation
DPW	Dept. of Public Works
EMA	Emergency Management Agency
EOM	Executive Office of the Mayor
FEMS	Fire and Emergency Medical Services
IGO	Inspector General's Office
MPD	Metropolitan Police Dept.
NCRC	National Capital Revitalization Corporation
NSI	Neighborhood Services Initiative
NTHP	National Trust for Historic Preservation
OCA	Office of the City Administrator
OCC	Office of Corporation Counsel
OCCC	Office of the Clean City Coordinator
OCFO	Chief Financial Officer
OCP	Office of Contracting and Procurement
ОСТО	Office of the Chief Technology Officer
OLBD	Office of Local Business Development
OP	Office of Planning
OPM	Office of Property Management
OTR	Office of Tax and Revenue
OZ	Office of Zoning
TCC	Taxi Cab Commission
UDC	University of the District of Columbia
WASA	DC Water and Sewer Authority
WCCA	Washington Convention Center Authority
WMATA	Washington Metropolitan Area Transit Authority



Cluster 29 Eastland Gardens, Kenilworth Ward 7

March 18, 2002

Citizen Budget Worksheet

For the last two years, the Williams' administration has been working with residents to identify the top issues or projects that are most important in their neighborhoods and across the city. This worksheet is a snapshot of key commitments to neighborhoods that are funded in Mayor Williams' proposed FY 2003 budget. Mayor Williams will deliver this budget to the Council of the District of Columbia on March 18th. Citizens may use this worksheet to track how District agencies' commitments to neighborhood priorities are faring in the budget process. In order to execute these commitments, agency budgets must be fully funded. Agency budget hearings begin on March 20th and testimony from the public is part of the hearings. To learn when specific agencies are before the Council, please visit the Council website at www.dccouncil.washington.dc.us. Finalizing the FY 2003 budget is a several month process. We encourage you to review the outcome of these commitments at www.dc.gov in Summer 2002.

If you are interested in reviewing the complete list of commitments for this cluster, which include responses to recommendations made by citizens through the Strategic Neighborhood Action Planning process, please call 202-727-0882 to have a copy mailed to you.

Highlights of Key Commitments In Mayor's Budget

Upgrade Transportation Infrastructure

- The District Department of Transportation (DDOT) will investigate installing bus shelters at stops along the access road parallel to Kenilworth Avenue.
- DDOT will initiate the replacement of the footbridge across Watts Branch at Kenilworth Terrace as part of the repairs to the bridge at Kenilworth Avenue over Nannie Helen Burroughs Avenue.
- DDOT will publicize scheduled repairs of streets, alleys and sidewalks through its Web page.
- DDOT will use the citizen street survey submitted to DDOT to identify areas for site inspections and to determine future street, alley, curb and gutter capital improvements.
- DDOT will investigate all intersections for handicap curb cuts and take action to install where appropriate.
- DDOT will survey and review all schools and Metro stations for traffic calming devices with installation expected in FY 2003.

Reduce the Number of Abandoned Autos

The Department of Public Works (DPW) has opened an additional impound lot and new tow cranes are arriving which will enable quicker removal of abandoned vehicles.

















Highlights of Key Commitments, cont. for Cluster 29

Improve the Quality of Public Space and Recreation

- The Department of Parks and Recreation (DPR) will include new landscaping at Kenilworth Park as part of the overall Anacostia Waterfront Initiative.
- DPR will upgrade Kenilworth Parkside Recreation Center.
- DPW's Helping Hand program makes tools and trash bags available for community clean-ups.
- The Office of the Clean City Coordinator (OCCC) is introducing a revamped Adopt-A-Block Program. To further implement the Clean City Initiative, one additional staff person will be hired.
- DPW hired additional SWEEP inspectors in FY 2002, bringing the number of inspectors in the ward to three. This will increase the level of solid waste education and enforcement and help prevent illegal dumping.
- DPR will conduct a thorough evaluation and assessment of all facilities and programs.

Improve Housing Opportunities

- The Department of Housing and Community Development (DHCD) will market housing programs that assist property owners to better maintain their properties and offer incentives to increase homeownership.
- The Department of Consumer and Regulatory Affairs (DCRA) will regularly conduct housing inspections and surveys since hiring one inspector for each neighborhood cluster.

Mayoral Budget

Final Budget

















