

GOVERNMENT OF THE DISTRICT OF COLUMBIA  
OFFICE OF PLANNING



Office of the Director

Dear Neighborhood Partner:

During the past year, you participated in the development of a Strategic Neighborhood Action Plan (SNAP) for your neighborhood cluster. Your hard work and input led to specific strategies and action steps to improve and maintain your neighborhood.

Your neighborhood priorities are now shaping the FY03 Budget process. In the first phase of the budget process, District agencies have reviewed your priorities and determined commitments to many of those priorities. These commitments have been included in Mayor Williams' proposed FY2003 budget. The next step is the review and refinement of the proposed FY2003 budget by the Council of the District of Columbia.

The enclosed **Citizen Budget Worksheet** and **FY 2003 Commitments to Priorities** highlights key commitments to your SNAP, as well as the Persistent Problem Areas that have been identified through the Neighborhood Services Initiative. We are providing you this information so that you can use it track how your priorities are faring throughout the budget process and to share with your neighbors.

Beginning the end of March and throughout April, the Executive Office of the Mayor Community Outreach will conduct outreach to neighborhoods across the city regarding their neighborhood priorities and the budget process. District agency officials will attend some of these meetings to discuss the proposed FY2003 budget and to hear from you. I will also attend some of these meetings, as some of the information that defined this year's proposed budget came directly from the SNAP. To learn when and where these meetings will be held, please call (202) 442-8150.

We commend you, your neighbors and stakeholders for the extraordinary level of involvement throughout the planning process. We look forward to working with you in implementing your SNAP and effecting livable, vibrant neighborhoods.

Sincerely,

Deborah Crain  
Neighborhood Planning Coordinator, Ward 5

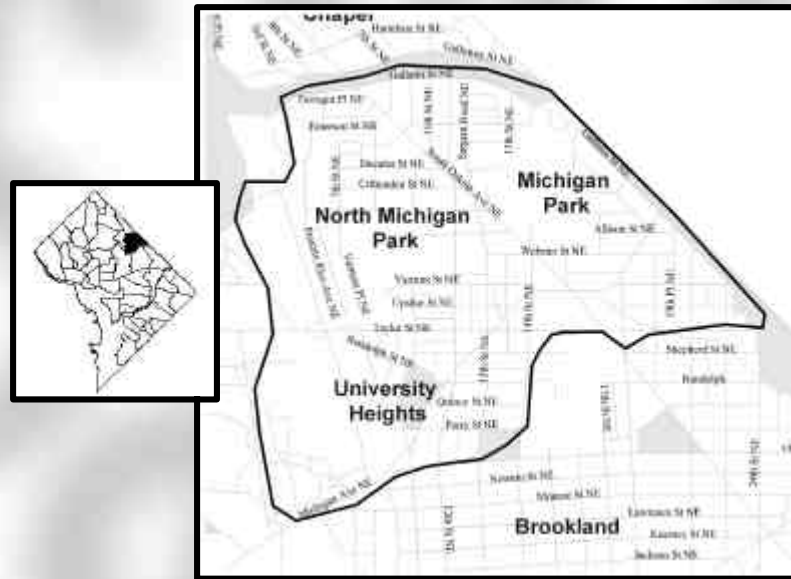
Enclosure

# **Citizen's Guide To Mayor Anthony A. Williams' Proposed FY 2003 Budget**

**Submitted to the Council of the District of Columbia**

**March 18, 2002**

District Agency Commitments to Neighborhood Priorities  
Identified Through Neighborhood Initiatives

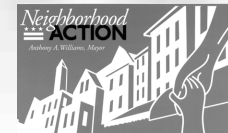


## **Cluster 20**

**North Michigan Park, Michigan Park, University Heights**



Government of the District of Columbia, Anthony A. Williams, Mayor



## I. Introduction:

Welcome to your ***Citizen's Guide to Mayor Anthony A. Williams' Fiscal Year 2003 Proposed Budget*** for Neighborhood Cluster 20. This document was prepared for residents, businesses, non-profits, and others, who are interested in learning how neighborhood issues and priorities helped define the proposed FY 2003 budget. In this document, you will find specific commitments District agencies have made from priorities identified through the Neighborhood Planning and Neighborhood Services Initiatives, which are now in the City-Wide Strategic Plan. The city-wide priorities were articulated during the Citizen Summit II and at the neighborhood level through Neighborhood Planning and Neighborhood Service activities.

Linking neighborhood priorities to the District budget was one of the primary goals Mayor Williams' established when he developed the Neighborhood *Action* Initiative. Neighborhood *Action* is designed to give voice to our shared vision for the city and to empower citizens to improve their communities. Neighborhood *Action* coordinates the resources of government, businesses, faith-based organizations, community organizations and residents to shape the future of our city and neighborhoods.

Neighborhood *Action* plays a critical role in the District's strategic management cycle. The two-year cycle enables residents to influence the budget and hold government accountable to public priorities.

### ***How did Neighborhood Priorities Become Linked to the Proposed FY 2003 Budget?***

This administration developed a two-step process, which took approximately two years to complete:

**Step 1:** Mayor Williams' created two neighborhood initiatives under the umbrella of Neighborhood *Action* – Neighborhood Planning and Neighborhood Services.

*Neighborhood Planning's* first task was to work with every neighborhood in the city to develop draft Strategic Neighborhood Action Plans (SNAP). Planning was based on Neighborhood Clusters – two to three adjacent neighborhoods grouped together for planning purposes. There are a total of 39 Neighborhood Clusters in the District. With the help of a Neighborhood Planner from the Office of Planning, each Neighborhood Cluster went through a process to develop their own SNAP. The goal of this planning was to identify the elements (such as recreational opportunities or economic development) that contribute to a successful, healthy neighborhood and then identify which elements each Cluster needed work to strengthen. The SNAPs were crafted through a community-driven process, where residents that participated almost completely defined its content.

*Neighborhood Services* strives to find permanent cures - not just quick fixes – for persistent problems in every Ward across the District. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. Whenever the Metropolitan Police Department has an active Police Servicing Area Plan (PSA Plan) or a Capital Community Plan, a PPA workplan was developed. These areas have recurring problems that need the cooperation and coordination of many government agencies to ensure that they become clean, safe and healthy neighborhoods. Through a Core Team approach, 13 government agency representatives come together weekly in each Ward to develop and implement Work Plans in an effort to mobilize, reclaim, revitalize and sustain abatement of the problems in PPAs.

As a result of citizen input and the Neighborhood Action initiative, the government has received direction on how to improve the quality of life in neighborhoods across the city – neighborhood by neighborhood.

**Step 2:** The administration focused on how District government addresses those issues, which would require changes in policy, a reallocation of staffing resources, and funding. District agencies (and even some non-District agencies) reviewed the neighborhood priorities as they developed their proposed FY 2003 budget. Beginning in October of 2001, over 40 agencies reviewed, recommended actions and developed responses to address neighborhood priorities. They participated in this process four times in an attempt to hone their commitments.

Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin. While not all priority actions can be implemented in this budget cycle, District agencies worked to address as many as possible.

This document provides a line by line detailed list of commitments District agencies have made to your neighborhood – even with the existing financial budget pressures the District faces.

### ***Why Do I Have this Document Now?***

This is a very crucial time. Finalizing the District’s annual budget is a two-step process. In step one, Mayor Williams presented his proposed budget to the Council of the District of Columbia on March 18<sup>th</sup>. In step two, the Council will hold a series of hearings with agency directors to review, revise, and ultimately approve the budget. This document allows you to track changes in the budget between the two steps before the budget becomes final.

To inform you of what commitments will be implemented, two sets of documents will be released this Summer:

*Agency Commitment Highlights:* Enclosed with this document is a one-page summary that highlights some of the key commitments to your neighborhood. This one-pager will be updated and posted on the District website at [www.dc.gov](http://www.dc.gov). Please look for the update in Summer 2002.

*Final Strategic Neighborhood Action Plan (SNAP):* Pending the outcome of our work with the Council, the Office of Planning will work with agencies to review and possibly revise their commitments. The Office of Planning will then finalize and distribute the SNAP. The release of this final SNAP will also be Summer 2002.

We look forward to updating you on the progress of our commitments to your priorities.

## **II. Neighborhood Priorities:**

The work of the Neighborhood Service Coordinators and the Neighborhood Planners over the past two years, helped surface priorities specific to each neighborhood cluster. The following section is a description of the processes used to identify these priorities.

### ***Process for Identifying Persistent Problem Areas***

Neighborhood Services, in partnership with ANCs, community associations and citizens prioritized Persistent Problem Areas (PPAs) using the following criteria: Level of community concern; synergy with police initiatives and other government initiatives; proximity to schools or senior facilities; and the level of health or safety concern.

During the community-driven assessment process, a number of PPAs were identified in each Ward. To ensure that Neighborhood Services addressed the most immediate needs in each Ward, the community helped prioritize the PPAs. Presently there are 51 active PPAs across the city. In these PPAs, work plans have been developed to solve the root cause of problems identified in these areas.

In this Cluster, there is one PPA. The location and goals of this PPA are as follows:

**Location:**

700-800 Blks of Taylor Street, NW

**Goals at This Location:**

Improve infrastructure, reduce illegal activities, secure vacant properties and engage residents in sustaining improvement

A number of actions on the following pages focus on addressing these service delivery challenges.

***Process for Developing Your SNAP***

Developing your Strategic Neighborhood Action Plan (SNAP) was a citizen-driven process that involved three phases: Visioning & Establishing Neighborhood Essential Ingredients, Action Planning and Validation. In Phase I, between January and June of 2001, a Visioning and Essential Ingredients Workshop was held in each Neighborhood Cluster. Citizens participated in interactive exercises to establish a Cluster Vision Statement that best described the aspirations and values of its citizens. Vision Statements in this Cluster focus on having a safe neighborhood, recreation for youth and senior adults, and world-class schools that adequately prepare our students for the future. One resident of Cluster 20 was quoted as saying, “My vision is to live in a multicultural neighborhood where kids go to school and senior citizens volunteer in the schools. I want recreational activities, concerts, events and clean, safe, well-paved streets. I want DSL and high quality telecommunications. I want the college to open its doors to kids in the neighborhood from kindergarden through high school.”

Also at this workshop, citizens were asked to create a list of Essential Ingredients for their Cluster. Essential Ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive. Your Cluster identified and ranked eleven essential ingredients as vital for a livable community:

1. Public Safety
2. Recreation and Parks
3. Schools
4. Clean Well-maintained Streets
5. Beautification
6. Traffic and Mobility
7. Housing

8. Planning and Community Development
9. Neighborhood Serving Businesses
10. Government Accountability
11. Community Building

Citizens worked with their Neighborhood Planner, Service Coordinator, and Outreach Coordinator to prioritize the top essential ingredients that were critical to begin addressing in fiscal years 2002-03. Citizens in your Neighborhood Cluster identified three priority ingredients:

1. Public Safety
2. Recreation and Parks
3. Schools

Phase II over the Summer of 2001, several Action Planning Work sessions were conducted in your Cluster to identify specific actions, or recommendations, for addressing these priorities. In these sessions, detailed priorities, objectives, locations, recommended actions for government, citizens, nonprofits and others were developed. Recognizing that limited resources exist, citizens had to make tough choices about which actions were truly priorities.

Finally in Phase III, Validation Meetings were held in the Cluster where citizens confirmed the recommended actions. Below is a snapshot of Cluster 20 priority issues. In the Mayor's Budget Commitments section of this document, you will be able to see how agencies have responded to these issues.

### ***Summary of Priorities***

Participants in the SNAP process were asked to identify the top three priority areas that are critical to improving the quality of life in their neighborhood Cluster. The three priorities identified for Cluster 20 are:

- **Public Safety**
- **Recreation and Parks**
- **Schools**

**Public Safety** emerged as the top concern in Ward 5. Residents shared that many of the positive activities happening in their community are in jeopardy until the issue of public safety is addressed. Residents of Cluster 20 went on to identify a variety of safety

issues, such as poor street and alley lighting, the prevalence drug activity, and the need for more police visibility in the neighborhood. Actions recommended by residents included increasing MPD staffing, eradicating drug activities, establishing drug-free zones, and more partnerships for problem solving, and increasing police foot and bike patrols.

**Recreation and Parks** was voted as the second priority for Cluster 20. Residents said that there is a great need for increased recreations service for youth, as well as senior citizens. Participants stressed the need for partnerships between the Department of Parks and Recreation, other agencies, and the private sector to increase access to recreational options. Residents stated that recreation services should be free to residents of the District of Columbia, especially senior citizens. Community members would like to see more open space as well as additional recreational parks.

**Improving Schools** came in as the third priority for Cluster 20. Workshop participants saw the need for improved academic and vocation programs and better exposure to art and culture for all grade levels. Citizens would also like to see school buildings used for after school activities for youth and adults, as well as for community-based social programs. Lastly, residents highlighted the need for new school buildings and the renovation of some existing school buildings that are currently vacant.

A number of the actions on the following pages came directly from this SNAP planning process.

### **III. Mayor's Budget Commitments**

This section on the following pages includes agency commitments for your cluster. Note that even actions that start or have started in FY 2002, they may have budget implications in FY 2003. The information is organized to include the action (which came from SNAP planning or PPA work), the responsible or implementing District agency, and the agency commitment to the action.



**Ward 5**  
**Cluster 20**

**Proposed FY 2003 Commitments to Priorities  
Identified Through Neighborhood Initiatives**



**Cluster Priority:**

**Objective: Prompt identification and removal of abandoned cars**

<b>Proposed Action</b>	<b>Location</b>	<b>Agency</b>	<b>Budget Commitment</b>	<b>Action ID</b>
Improve DPW's capacity to regulate and promptly remove abandoned autos	Throughout Cluster 20 and Ward 5	DPW	DPW has opened an additional impound lot and new tow cranes have been ordered which will be deployed in FY02. Abandoned auto inspectors will continue to tag abandoned vehicles for towing.	297

**Ward 5**  
**Cluster 20**

**Proposed FY 2003 Commitments to Priorities  
Identified Through Neighborhood Initiatives**



**Cluster Priority: PUBLIC SAFETY**

**Objective: Better use of MPD resources**

<b>Proposed Action</b>	<b>Location</b>	<b>Agency</b>	<b>Budget Commitment</b>	<b>Action ID</b>
Increase police presence in known hot spots via foot patrols and surveillance with coordinated strategy to resolve illegal activity.	4900 10th Street, NE, Alleys behind Crittenden and Decatur Streets, NE	MPD	Patrol Service Area (PSA) Officers will provide direct patrol to the affected area during the high crime hours. The Focus Mission Team will conduct surveillance of area during the 3rd quarter of FY02	2227

**Ward 5**  
**Cluster 20**

**Proposed FY 2003 Commitments to Priorities  
Identified Through Neighborhood Initiatives**



**Cluster Priority: PUBLIC SAFETY**

**Objective: Eliminate drug activity and prostitution in the neighborhood**

<b>Proposed Action</b>	<b>Location</b>	<b>Agency</b>	<b>Budget Commitment</b>	<b>Action ID</b>
Develop a new strategy using a variety of police techniques: i.e., covert surveillance, cameras, patrols.	Corner of 14th and Downing, NE	MPD	Targeting will be conducted by the Narcotics Strike Force and District Vice Units to address and reduce open air markets, as well as working with District detectives to focus on violent drug traffickers with long term investigations.	2228

**Ward 5**  
**Cluster 20**

**Proposed FY 2003 Commitments to Priorities  
Identified Through Neighborhood Initiatives**



**Cluster Priority: RECREATION**  
**Objective: Coordinate and implement diversified recreational programming through partnerships**

Proposed Action	Location	Agency	Budget Commitment	Action ID
Develop a DPR/DCPS partnership and increase the hours at facilities to provide increased recreational and educational programming.	Cluster-wide, PSA 501 around the McDonalds, 11th and South Dakota Ave, NE	DPR	A new facility is currently under construction at North Michigan Park, two blocks from 11th and South Dakota Ave, NE. Once the center is built, there will be increased hours to suit recreational and educational programming needs. Addressing concerns about size of the facility: the footprint of the new facility is 2 times the size of the former; capacity will be doubled. (35 new recreation specialists being hired to work throughout the District will also add new energy to the program and education side of recreation.)	304

**Ward 5**  
**Cluster 20**

**Proposed FY 2003 Commitments to Priorities  
Identified Through Neighborhood Initiatives**



**Cluster Priority: RECREATION**  
**Objective: Build new or Improve Existing Recreation Facilities**

Proposed Action	Location	Agency	Budget Commitment	Action ID
Begin construction on the North Michigan Park Recreation Center including replacing the existing street lighting.	North Michigan Park	DPR	DPR has begun construction on North Michigan Park. Should be completed first quarter FY03. If you have questions, please call our capital projects division at 673-7665	2234
Increase the number of recreational parks.	Cluster-wide	DPR	Currently in Ward 5, we are building two major recreation centers: Turkey Thicket and North Michigan Park. Field and lighting renovations have also been completed in the area (Langdon Park, Ft. Lincoln...). We will continue to refurbish parks and rec centers, but we are not anticipating purchasing any additional property. Washington has more parks-space per person than any city on the East Coast. We need to concentrate on quality before we move on to more quantity.	2235

**Ward 5**  
**Cluster 20**

**Proposed FY 2003 Commitments to Priorities  
Identified Through Neighborhood Initiatives**



**Cluster Priority: RECREATION**  
**Objective: Coordinate and implement diversified recreational programming through partnerships**

Proposed Action	Location	Agency	Budget Commitment	Action ID
Provide additional recreational opportunities for senior citizens and children	Cluster-wide	DPR	DPR is developing new partnerships with nonprofits to provide services in recreation centers citywide. These partnerships will increase opportunities available to seniors and children. Examples include: City Lights (for adjudicated youth), and Barney Senior Services (for senior citizens). Both of these programs have already started. City Lights began serving youth on October 15, 2001. Barney has an ongoing grant from DCOA to provide for seniors. There are not currently other programs being planned for these populations in this cluster.	305
Increase the number of staff, programs and maintenance at recreation centers.	Cluster-wide	DPR	DPR is working hard to accomplish this. \$4 million was allocated this year for 30 new program and 30 new maintenance staff.	2238
Coordinate planning so that developing industrial areas do not negatively impact surrounding community and open space.	Cluster-wide	DPR	DPR's new Agency Master Plan will help us determine facility and program needs, as well as examine environmental realities such as industry. We will use the analysis to plan carefully.	2241

**Ward 5**  
**Cluster 20**

**Proposed FY 2003 Commitments to Priorities  
Identified Through Neighborhood Initiatives**



**Cluster Priority: SCHOOLS**  
**Objective: Better school programs**

Proposed Action	Location	Agency	Budget Commitment	Action ID
Improve and enhance public schools to attract all neighborhood children and arm them with the tools they need to compete and survive in today's and tomorrow's economy.	Cluster-wide	DCPS	This is essentially the goal of new DCPS 3-Year Business Plan and all activities conducted by school system during next three years will be focused on just that.	2244

**Ward 5**  
**Cluster 20**

**Proposed FY 2003 Commitments to Priorities  
Identified Through Neighborhood Initiatives**



**Cluster Priority: INFRASTRUCTURE**  
**Objective: Improve infrastructure and maintenance in neighborhoods**

Proposed Action	Location	Agency	Budget Commitment	Action ID
Inform residents of ongoing tree trimming work	Throughout Cluster20 and Ward 5	DDOT	DDOT will publicize tree trimming activities by issuing public releases in the newspapers, internet, and other public outreach methods.	299
Install sidewalk at the corner of 11th and South Dakota Ave.	Install sidewalk at the corner of 11th and South Dakota Ave.	DDOT	DDOT is currently surveying sidewalk pavement conditions in coordination with the Neighborhood Services Coordinator. Any unsafe conditions will be repaired immediately. Any necessary design work will occur in the 4th QTR of FY '03 and any construction will occur in the out-years.	302



## Agency Abbreviations Guide

Abbreviation	Agency
ABRA	Alcoholic Beverage Regulation Administration
CAH	Commission on Arts and Humanities
CBO	Community Based Organizations
CFSA	Child and Family Services Administration
DBFI	Department of Banking & Financial Institutions
DCHA	D.C. Housing Administration
DCHFA	D.C. Housing Finance Authority
DCOA	D.C. Office of Aging
DCOP	D.C. Office of Personnel
DCPL	D.C. Public Libraries
DCPS	D.C. Public Schools
DCRA	Dept. of Consumer & Regulatory Affairs
DDOT	District Division of Transportation
DHCD	Dept. of Housing and Community Development
DHS	Dept. of Human Services
DISR	Department of Insurance and Securities Regulation
DMCYF	Deputy Mayor, Children Youth & Families
DMH	Dept. of Mental Health
DMPED	Deputy Mayor, Planning & Economic Development
DMPSJ	Deputy Mayor for Public Safety and Justice
DMV	Dept. of Motor Vehicles
DOC	Dept. of Corrections
DOES	Dept. of Employment Services

Abbreviation	Agency
DOH	Dept. of Health
DPR	Dept. of Parks and Recreation
DPW	Dept. of Public Works
EMA	Emergency Management Agency
EOM	Executive Office of the Mayor
FEMS	Fire and Emergency Medical Services
IGO	Inspector General's Office
MPD	Metropolitan Police Dept.
NCRC	National Capital Revitalization Corporation
NSI	Neighborhood Services Initiative
NTHP	National Trust for Historic Preservation
OCA	Office of the City Administrator
OCC	Office of Corporation Counsel
OSCC	Office of the Clean City Coordinator
OCFO	Chief Financial Officer
OCP	Office of Contracting and Procurement
OCTO	Office of the Chief Technology Officer
OLBD	Office of Local Business Development
OP	Office of Planning
OPM	Office of Property Management
OTR	Office of Tax and Revenue
OZ	Office of Zoning
TCC	Taxi Cab Commission
UDC	University of the District of Columbia
WASA	DC Water and Sewer Authority
WCCA	Washington Convention Center Authority
WMATA	Washington Metropolitan Area Transit Authority



# Cluster 20 North Michigan Park, Michigan Park, University Heights

## Ward 5

March 18, 2002

### Citizen Budget Worksheet

For the last two years, the Williams' administration has been working with residents to identify the top issues or projects that are most important in their neighborhoods and across the city. This worksheet is a snapshot of key commitments to neighborhoods that are funded in Mayor Williams' proposed FY 2003 budget. Mayor Williams will deliver this budget to the Council of the District of Columbia on March 18th. Citizens may use this worksheet to track how District agencies' commitments to neighborhood priorities are faring in the budget process. In order to execute these commitments, agency budgets must be fully funded. Agency budget hearings begin on March 20th and testimony from the public is part of the hearings. To learn when specific agencies are before the Council, please visit the Council website at [www.dccouncil.washington.dc.us](http://www.dccouncil.washington.dc.us). Finalizing the FY 2003 budget is a several month process. We encourage you to review the outcome of these commitments at [www.dc.gov](http://www.dc.gov) in Summer 2002.

If you are interested in reviewing the complete list of commitments for this cluster, which include responses to recommendations made by citizens through the Strategic Neighborhood Action Planning process, please call 202-727-0882 to have a copy mailed to you.

### Highlights of Key Commitments In Mayor's Budget

	<u>Mayoral Budget</u>	<u>Final Budget</u>
<b>Increase Public Safety in Neighborhoods</b>		
▪ To boost staffing levels, Metropolitan Police Department (MPD) has committed to double the number of Volunteer Reserve personnel. As the number of recruits are hired and sent to the district, the number of officers assigned to each Patrol Service Area (PSA) shall increase.	✓	
▪ MPD PSA Officers will provide direct patrol in known "hot spots" via foot patrols and surveillance during the high crime hours. PSA Officers will more strictly enforce traffic regulations in areas which have been posted with signs.	✓	
▪ MPD's Narcotics Strike Force and District Vice Units will target specific hot spots to address and reduce open air markets and work with District Detectives to focus on violent drug traffickers through long term investigations.	✓	
▪ The District Department of Transportation (DDOT) will be working with ANCs to conduct an inventory of traffic control signs in the ward and prioritize which signs need to be replaced and where new ones need to be installed. DDOT will work with the Metropolitan Police Department to determine enforcement strategies.	✓	
▪ DDOT will work with ANCs to analyze locations and then develop neighborhood transportation plans in this cluster to address traffic calming needs.	✓	
▪ The Department of Public Works (DPW) has opened an additional impound lot and new tow cranes are arriving, which will enable quicker removal of abandoned vehicles.	✓	



# Highlights of Key Commitments, cont. for Cluster 20

	<u>Mayoral Budget</u>	<u>Final Budget</u>
<p><b>Increase Recreational Opportunities in Neighborhoods</b></p> <ul style="list-style-type: none"> <li>▪ The Department of Recreation and Parks (DPR) has increased the number of staff, programs and maintenance at recreation centers in order to better serve the public.</li> <li>▪ DPR’s Urban Park Rangers will be working with the MPD to improve public safety at recreation sites.</li> <li>▪ DPR’s new Associate Director for Programs will assess current program offerings and develop partnerships with non-profits, community and schools to develop future programs.</li> <li>▪ DPR will develop a master plan, which will include an assessment of programs and parks. New projects will be considered as this plan takes shape.</li> <li>▪ DPR will continue construction on two major recreation centers: Turkey Thicket and North Michigan Park. Field and lighting renovations have also been completed in the area.</li> </ul>	<p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p> <p>✓</p>	
<p><b>Improve the Quality of Education by Enhancing the School Curriculum and Physical Environment</b></p> <ul style="list-style-type: none"> <li>▪ District of Columbia Public Schools (DCPS) will continue to explore options for providing expanded vocational opportunities at schools without such offerings. DCPS is looking at shared-time programs and the possibility of transporting students to schools with existing programs.</li> <li>▪ DCPS will be implementing a 3-year business plan designed to improve and enhance schools both academically and structurally.</li> </ul>	<p>✓</p> <p>✓</p>	

