

GOVERNMENT OF THE DISTRICT OF COLUMBIA
OFFICE OF PLANNING



Office of the Director

Dear Neighborhood Partner:

During the past year, you participated in the development of a Strategic Neighborhood Action Plan (SNAP) for your neighborhood cluster. Your hard work and input led to specific strategies and action steps to improve and maintain your neighborhood.

Your neighborhood priorities are now shaping the FY03 Budget process. In the first phase of the budget process, District agencies have reviewed your priorities and determined commitments to many of those priorities. These commitments have been included in Mayor Williams' proposed FY2003 budget. The next step is the review and refinement of the proposed FY2003 budget by the Council of the District of Columbia.

The enclosed **Citizen Budget Worksheet** and **FY 2003 Commitments to Priorities** highlights key commitments to your SNAP, as well as the Persistent Problem Areas that have been identified through the Neighborhood Services Initiative. We are providing you this information so that you can use it track how your priorities are faring throughout the budget process and to share with your neighbors.

Beginning the end of March and throughout April, the Executive Office of the Mayor Community Outreach will conduct outreach to neighborhoods across the city regarding their neighborhood priorities and the budget process. District agency officials will attend some of these meetings to discuss the proposed FY2003 budget and to hear from you. I will also attend some of these meetings, as some of the information that defined this year's proposed budget came directly from the SNAP. To learn when and where these meetings will be held, please call (202) 442-8150.

We commend you, your neighbors and stakeholders for the extraordinary level of involvement throughout the planning process. We look forward to working with you in implementing your SNAP and effecting livable, vibrant neighborhoods.

Sincerely,

Vicent Valdes
Neighborhood Planning Coordinator, Ward 1

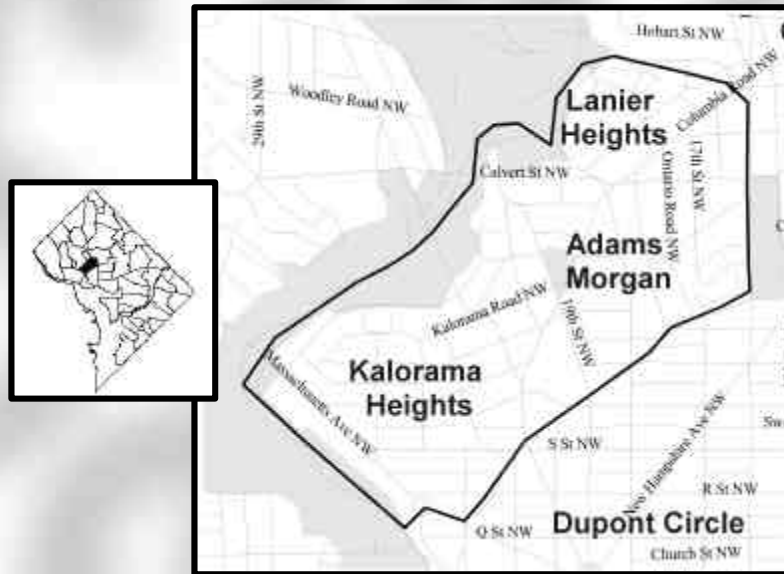
Enclosure

Citizen's Guide **To Mayor Anthony A. Williams' Proposed FY 2003 Budget**

Submitted to the Council of the District of Columbia

March 18, 2002

District Agency Commitments to Neighborhood Priorities
Identified Through Neighborhood Initiatives

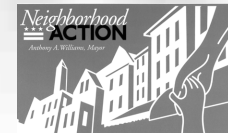


Cluster 1

Kalorama Heights, Adams Morgan, Lanier Heights



Government of the District of Columbia, Anthony A. Williams, Mayor



I. Introduction:

Welcome to your ***Citizen's Guide to Mayor Anthony A. Williams' Fiscal Year 2003 Proposed Budget*** for Neighborhood Cluster 1. This document was prepared for residents, businesses, non-profits, and others, who are interested in learning how neighborhood issues and priorities helped define the proposed FY 2003 budget. In this document, you will find specific commitments District agencies have made from priorities identified through the Neighborhood Planning and Neighborhood Services Initiatives, which are now in the City-Wide Strategic Plan. The city-wide priorities were articulated during the Citizen Summit II and at the neighborhood level through Neighborhood Planning and Neighborhood Service activities.

Linking neighborhood priorities to the District budget was one of the primary goals Mayor Williams' established when he developed the Neighborhood *Action* Initiative. Neighborhood *Action* is designed to give voice to our shared vision for the city and to empower citizens to improve their communities. Neighborhood *Action* coordinates the resources of government, businesses, faith-based organizations, community organizations and residents to shape the future of our city and neighborhoods.

Neighborhood *Action* plays a critical role in the District's strategic management cycle. The two-year cycle enables residents to influence the budget and hold government accountable to public priorities.

How did Neighborhood Priorities Become Linked to the Proposed FY 2003 Budget?

This administration developed a two-step process, which took approximately two years to complete:

Step 1: Mayor Williams' created two neighborhood initiatives under the umbrella of Neighborhood *Action* – Neighborhood Planning and Neighborhood Services.

Neighborhood Planning's first task was to work with every neighborhood in the city to develop draft Strategic Neighborhood Action Plans (SNAP). Planning was based on neighborhood clusters – two to three adjacent neighborhoods grouped together for planning purposes. There are a total of 39 neighborhood clusters in the District. With the help of a Neighborhood Planner from the Office of Planning, each neighborhood cluster went through a process to develop their own SNAP. The goal of this planning was to identify the elements (such as recreational opportunities or economic development) that contribute to a successful, healthy neighborhood and then identify which elements each cluster needed work to strengthen. The SNAPs were crafted through a community-driven process, where residents that participated almost completely defined its content.

Neighborhood Services strives to find permanent cures - not just quick fixes – for persistent problems in every Ward across the District. To this end, the NSI, in partnership with residents and 13 District agencies, has identified Persistent Problem Areas (PPAs) in the community. Whenever the Metropolitan Police Department has an active Police Servicing Area Plan (PSA Plan) or a Capital Community Plan, a PPA workplan was developed. These areas have recurring problems that need the cooperation and coordination of many government agencies to ensure that they become clean, safe and healthy neighborhoods. Through a Core Team approach, 13

government agency representatives come together weekly in each Ward to develop and implement Work Plans in an effort to mobilize, reclaim, revitalize and sustain abatement of the problems in PPAs.

As a result of citizen input and the Neighborhood Action initiative, the government has received direction on how to improve the quality of life in neighborhoods across the city – neighborhood by neighborhood.

Step 2: The administration focused on how District government addresses those issues, which would require changes in policy, a reallocation of staffing resources, and funding. District agencies (and even some non-District agencies) reviewed the neighborhood priorities as they developed their proposed FY 2003 budget. Beginning in October of 2001, over 40 agencies reviewed recommended actions and developed responses to address neighborhood priorities. They participated in this process four times in an attempt to hone their commitments.

Although resources are limited, agencies used neighborhood priorities as one of the inputs to help define what they should do next year, how they should be doing it, and where they should begin. While not all priority actions can be implemented in this budget cycle, District agencies worked to address as many as possible.

This document provides a line by line detailed list of commitments District agencies have made to your neighborhood – even with the existing financial budget pressures the District faces.

Why Do I Have this Document Now?

This is a very crucial time. Finalizing the District's annual budget is a two-step process. In step one, Mayor Williams presented his proposed budget to the Council of the District of Columbia on March 18th. In step two, the Council will hold a series of hearings with agency directors to review, revise, and ultimately approve the budget. This document allows you to track changes in the budget between the two steps before the budget becomes final.

To inform you of what commitments will be implemented, two sets of documents will be released this Summer:

Agency Commitment Highlights: Enclosed with this document is a one-page summary that highlights some of the key commitments to your neighborhood. This one-pager will be updated and posted on the District website at www.dc.gov. Please look for the update in Summer 2002.

Final Strategic Neighborhood Action Plan (SNAP): Pending the outcome of our work with the Council, the Office of Planning will work with agencies to review and possibly revise their commitments. The Office of Planning will then finalize and distribute the SNAP. The release of this final SNAP will also be Summer 2002.

We look forward to updating you on the progress of our commitments to your priorities.

II. Neighborhood Priorities:

The work of the Neighborhood Service Coordinators and the Neighborhood Planners over the past two years, helped surface priorities specific to each neighborhood cluster. The following section is a description of the processes used to identify these priorities.

Process for Identifying Persistent Problem Areas

Neighborhood Services, in partnership with ANCs, community associations and citizens prioritized Persistent Problem Areas (PPAs) using the following criteria: Level of community concern; synergy with police initiatives and other government initiatives; proximity to schools or senior facilities; and the level of health or safety concern.

During the community-driven assessment process, a number of PPAs were identified in each Ward. To ensure that Neighborhood Services addressed the most immediate needs in each Ward, the community helped prioritize the PPAs. Presently there are 51 active PPAs across the city. In these PPAs, work plans have been developed to solve the root cause of problems identified in these areas.

A number of actions on the following pages focus on addressing these service delivery challenges.

Process for Developing Your SNAP

Developing your Strategic Neighborhood Action Plan (SNAP) was a citizen-driven process that involved two Phases: Visioning & Establishing Neighborhood Essential Ingredients, and Action Planning and Validation. In Phase I, between January and June of 2001, a Visioning and Essential Ingredients Workshop was held in each Neighborhood Cluster. Citizens participated in interactive exercises to establish a Cluster Vision Statement that best described the aspirations and values of its citizens. The Vision Statements in this Cluster focused on having a neighborhood that acknowledged its diversity and that offered its residents a balance between residential and businesses interests and uses. One resident of Cluster 1 was quoted as saying “I would like to see a community with more of the residents involved and working for the common good. With the huge number of people brought to our neighborhood by the businesses we need to work together to solve problems of noise, litter, parking and traffic and law enforcement.”

Also at this workshop, citizens were asked to create a list of Essential Ingredients for their Cluster. Essential Ingredients are characteristics vital to making a neighborhood a place where people and families can live and thrive. Your Cluster identified and ranked 15 essential ingredients as vital for a livable community:

1. Socioeconomic Diversity
2. Community Participation
3. Beautification of Public Space and Street Infrastructure
4. Education
5. Youth Recreation

6. Public Services
7. Law and Code Enforcement
8. Public Safety
9. Traffic and Transportation
10. Business Development
11. Cleanliness
12. Health Care
13. Parking
14. Affordable Housing
15. Historic Preservation

Citizens worked with their Neighborhood Planner to prioritize the top 3 essential ingredients that were critical to begin addressing in fiscal years 2002-03. Citizens in your Neighborhood Cluster identified three priority ingredients:

1. Affordable Housing
2. Community Participation
3. Law and Code Enforcement

In Phase II, over the summer of 2001, a number of Action Planning Work sessions were conducted in your Cluster to identify specific actions, or recommendations, for addressing these priorities. In these sessions, detailed objectives, locations, and recommended actions for government, citizens, nonprofits and others were developed.

Below is a snapshot of Cluster 1 priority issues. In the Mayor's Budget Commitments section of this document, you will be able to see how agencies have responded to these issues.

Summary of Priorities:

Affordable Housing: Residents shared that maintaining affordable housing in the Cluster was important to preserving the diversity that gives the community much of its character. Providing information on tenant's rights, improving affordable homeownership opportunities and increasing code enforcement were some of the suggestions made to ensure that affordable housing remains available in the Cluster. Residents stressed the importance of a comprehensive approach to promoting and protecting affordable housing, not only in the Cluster but throughout the District of Columbia.

Community Participation: Residents emphasized the importance of increased community involvement in the District's public processes. They recommended establishing formal mechanisms and channels that promote community input, especially for groups in the District that have not previously had the opportunity to participate. Specifically, residents recommended new and innovative forms of community outreach as well as training and funding for existing community organizations. Residents in the Cluster also recommended that the District improve the channels of communication between city agencies.

Law and Code Enforcement: A critical element to improving the quality of life for residents in Cluster 1 is improved and increased law and code enforcement. Residents highlighted that because the Cluster is largely composed of residential areas in close proximity to very active commercial corridors, it is important to provide adequate policing, business inspections and attention to potential code violations. Citizens also suggested improved outreach to increase collaboration between the community and those agencies which serve it directly.

A number of the actions on the following pages came directly from this SNAP process.

III. Mayor's Budget Commitments

This section on the following pages includes agency commitments for your cluster. Note that even actions that start or have started in FY 2002, they may have budget implications in FY 2003. The information is organized to include the action (which came from SNAP planning or PPA work), the responsible or implementing District agency, and the agency commitment to the action.

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING

Objective: Ensure that the District's Housing Legislation addresses the housing needs of all District residents and does not encourage displacement.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Establish a clear and specific definition of "affordable" housing in keeping with economic conditions in the District.	District-wide	DMPED	The federal Department of Housing and Urban Development establishes several definitions of affordable housing, which the District's Department of Housing and Community Development and the District's Housing Authority are required by law to use in determining program eligibility. The Housing Bill establishes eligibility levels for several new housing programs (including the Housing Production Trust Fund, tax credits, and mixed-income tax abatements) that are in keeping with economic conditions in the District.	737
		DHCD	DHCD has worked with DMPED and Council to develop standards for affordable housing in the Housing Act of 2002 that will meet a broad range of needs within the District. The legislation provides set asides for lower-income households in the HPTF. (DHCD)	737
Lower the definition of "low" income from 60% of area medium income to 30% of area medium income, and lower the definition of "moderate" income from 80% of area medium income to 50% of area medium income. All provisions in proposed legislation with income limits above 50% of area medium income should be lowered to 50% of area medium income.	District-wide	DMPED	The Housing Act of 2002 includes many tools and resources that address a range of housing needs. Some programs are aimed at extremely low-income families, while others are aimed at moderate-income families and even market rate housing. Simply lowering all income levels would not provide a balanced approach to housing development in the District. However, the final version of the Act was amended to target the Housing Production Trust Fund to extremely low-income, and low-income families.	738

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
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Lower the definition of "low" income from 60% of area medium income to 30% of area medium income, and lower the definition of "moderate" income from 80% of area medium income to 50% of area medium income. All provisions in proposed legislation with income limits above 50% of area medium income should be lowered to 50% of area medium income.	District-wide	DHCD	DHCD has worked with DMPED and Council to develop standards for affordable housing in the Housing Act of 2002 that will meet a broad range of needs within the District. The legislation provides set asides for lower-income households in the HPTF. (DHCD)	738
Create monetary incentives for landlords of existing Section 8 properties to bolster use of vouchers.	Ward-wide	DHCD	The Housing Act of 2002 contains a provision for the timely notice of expiring Section 8 contracts and other federal subsidies. It provides tax incentives for preservation of these units. In addition, eligible tenants in buildings with expiring federal subsidies may receive vouchers from DCHA to enable them to remain in place. (DHCD)	741

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING

Objective: Establish and implement a comprehensive strategy for preserving the city's low and moderate-income housing and protecting low-income tenants and home owners.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Improve process for the District to take over and repair properties of negligent landlords who are not maintaining properties or paying taxes.	Cluster-wide	DMPED	The District is promulgating the "Abatement and Condemnation of Nuisance Properties Omnibus Amendment" Act to allow the city to take abandoned properties after adequate notice to owners. Properties will be converted into new housing. The District set aside \$700,000 for the 5-513 fund to assist tenants in such situations. In addition, the DCHA made Section 8 housing vouchers available to tenants forced out of the District's "Hot Properties".	495
		DHCD	DCRA repairs privately-held properties and charges the owner for the work. DHCD takes tax delinquent properties into the Homestead Program for sale and redevelopment. The Housing Act of 2002 contains provisions to amend the Homestead Act to provide greater flexibility in acquisition and disposition of properties. Contact William Jameson, Homestead Program, (202) 442-7200. In addition, DHCD can assist tenant groups who wish to convert a building to cooperative or condominium ownership if the building is offered for sale; assistance will include rehabilitation financing. Contact Robert Simon for information, (202) 442-7200. (DHCD)	495

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Cluster 1

**Proposed FY 2003 Commitments to Priorities
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Cluster Priority: AFFORDABLE HOUSING

Objective: Establish and implement a comprehensive strategy for preserving the city's low and moderate-income housing and protecting low-income tenants and home owners.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Provide tax relief for elderly and low-income home owners. (Tax credits, circuit breaker legislation.)	District-wide	OCFO	These tax credits exist. Additional relief would require tax code changes and cannot be implemented before Tax Year 2002, due to necessary changes in forms. OTR requires at least 18 months before the beginning of the filing period in which the change is effective to prepare changes to forms and systems. A full fiscal impact should be done by ORA. A comprehensive strategy is beyond OTR but changes to the code would be required to increase the current subsidies that are currently on the books. While this would increase credits, from a compliance perspective, this approach would not be the most desirable given the difficulty in monitoring and the level of abuse that is suspected.	498
		DHCD	There is property tax relief for elderly households already in DC Code. The Housing Act of 2002 proposes additional protections against property tax increases to homeowners at 50% of area median income. (DHCD)	498
Create a "Tenants Advocate" Office to provide information and training on tenants rights, tenants ownership and other related issues. All information and training should be multilingual.	District-wide	CBO	DCHA Executive Director, Michael Kelly meets weekly with the city's affordable housing advocates; handbooks outlining tenant's rights and responsibilities are prepared and distributed to DCHA clients. DCRA has established a Housing Service Center to provide information directly to the public. This information may be obtained by calling 442-4610.	499
		DHCD	DCRA administers the city's rental laws. DHCD will support DCRA's efforts in this action by providing materials and contact information for the community-based organizations. (DHCD)	499

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING

Objective: Establish and implement a comprehensive strategy for preserving the city's low and moderate-income housing and protecting low-income tenants and home owners.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Establish a community Land Bank Fund or other ownership assistance programs to expand low-income home ownership opportunities.	Ward-wide	DHCD	DHCD administers the Home Purchase Assistance Program and the Homestead Program to expand low-income housing opportunities. DC HFA also provides low-cost financing for homebuyers. DHCD can provide funds to Community Land Banks.	502
Increase funding for and improve administration of existing key housing programs and initiatives (HPAP, HODIF, Right of First Refusal, HOMESTEAD, etc.)	Ward-wide	DHCD	DHCD budgets its federal funds each year based on both the Administration's strategic priorities and the needs of the community as expressed through annual needs hearings. DHCD is looking at ways to streamline operation of the Homestead and Single Family Residential Rehabilitation programs. (DHCD)	503
Implement strict, timely code enforcement and meaningful penalties.	Reed-Cooke, Residential blocks adjacent to 18th Street.	DCRA	DCRA plans to undertake an assessment of its code enforcement process which includes an assessment of existing fines to determine where fines will be increased.	743
Hire more housing inspectors and establish more severe penalties. Make sure that fines are enforced and collected. Ensure that there are enough inspectors who speak a second language such as Spanish, Vietnamese, etc.	Cluster-wide	DCRA	DCRA has hired 39 Neighborhood Stabilization Officers (NSO). There will be one NSO for each Cluster in the city who will be responsible for inspection activities at the neighborhood level. The NSO assigned to Cluster 2 is Evelyn Rice. She can be reached at 442-4610.	744

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING

Objective: Establish and implement a comprehensive strategy for preserving the city's low and moderate-income housing and protecting low-income tenants and home owners.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
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Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING
Objective: Establish and implement a comprehensive strategy for increasing the city's supply of low and moderate-income housing.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Enact "Smart Codes" to provide more flexible rehabilitation of existing buildings and in-fill sites.	Ward-wide	DCRA	DCRA is working with the Building Code Advisory Committee to adopt the 2000 International BOCA Code and will address SMART Codes during this process. Contact Denzil Noble, Deputy Administrator, on 442-4455.	504
		DHCD	DHCD has no jurisdiction over the redesign of building codes. However, we support actions to facilitate the production of housing and will provide advisory services to DCRA as requested. (DHCD)	504
Establish inclusionary zoning ordinances as well as tax incentives to require new development to include low and moderate-income units.	Ward-wide	DMPED	The District currently has inclusionary zoning and linkage policies in the Comprehensive Plan, but the Administration is concerned that they are inadequate. When the city modifies the comprehensive plan, the Administration will discuss how these policies can be best updated.	505
		DCRA	The Zoning Commission is responsible for establishing Zoning Ordinances. Tax Incentives are established through a variety of methods often initiated by the Office of Planning, DHCD, OTR, and the Deputy Mayor for Planning and Economic Development.	505
		OP	OP will prepare an inclusionary zoning analysis and tax incentive study for affordable housing.	505

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING
Objective: Establish and implement a comprehensive strategy for increasing the city's supply of low and moderate-income housing.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Establish inclusionary zoning ordinances as well as tax incentives to require new development to include low and moderate-income units.	Ward-wide	OCFO	Instituting change through legislative action requires careful, long-term planning. Issues surrounding impact on revenue, coordination with all affected DC agencies, and precedential actions must be weighed against the possible impact on how tax administration is viewed by taxpayers. Inevitably, enacting special interest legislation requires an investment of programming costs, and staffing costs. If not fully funded, other valuable products and services may be affected. Tax law changes impacting on the housing issues identified are generally complex, and difficult to administer. Determinations of code changes improving economic development need to be fully understood before revenue impacts and cost can be evaluated.	505
DCOP and DHCD to work together to prepare neighborhood plans that preserve and increase affordable housing.	Cluster-wide	DHCD	The Neighborhood Planning Initiative in the Office of Planning and the SNAP process are the means for the community to communicate its planning priorities to District agencies. This will be an on-going process. (DHCD)	507
		OP	There are already policies in place including the Housing Act of 2002 that address including affordable housing on District-owned parcels.	507

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING
Objective: Establish and implement a comprehensive strategy for increasing the city's supply of low and moderate-income housing.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Dedicate a percentage of the real estate transfer and recordation tax to fund the Housing Production Trust Fund annually.	District-wide	DMPED	The Council passed the Housing Act of 2002 on 1/8/02 and the Mayor will sign the Act into law. The final bill dedicated 40% of the Housing Production Trust Fund to families earning less than 30% of AMI and 40% to families earning between 30% and 50% of AMI. The Mayor's Omnibus Housing Bill proposed dedicating 15% of the recordation and transfer fees into the citywide Housing Production Trust Fund. This fund will be available to all developers interested in building affordable housing.	745
		OCFO	The primary impact here will be on General Fund revenues. The Office of the Deputy Mayor for Planning and Economic Development is the appropriate entity to evaluate the proposed Action in light of the Objective, which is within its purview. The OCFO can assist in assessing the impact of the proposed Action on GF revenue.	745
Assign DHCD and DCRA staff to ensure that affordable housing projects obtain priority in terms of funding and permitting.	Ward-wide	DHCD	All of the projects that DHCD considers must be affordable to low- and moderate-income households. DHCD staff are assigned only to funding affordable housing projects. We regularly work with DCRA's Ambassador program staff to expedite permit review, but permitting is under DCRA's purview. (DHCD)	746
		DCRA	On major projects, DCRA does assign a "Development Ambassador" to ensure that these projects receive priority, timely processing of building permit applications. Contact Lorraine Bennett at 442-4455.	746

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Cluster 1

**Proposed FY 2003 Commitments to Priorities
 Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING
Objective: Establish and implement a comprehensive strategy for increasing the city's supply of low and moderate-income housing.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Assist non-profit organizations and CDCs to obtain capital for affordable housing projects. (Bridge financing, predevelopment grants, Downtown projects funding the Housing Production Trust Fund, etc.).	Ward-wide	DHCD	DHCD provides funding for non-profit and for-profit developers through its current Development Finance programs. Developers may submit unsolicited proposals for FY 2003 funding at any time. In addition, we are expanding the availability of the Housing Production Trust Fund, which also will finance pre-development loans and grants. Contact Jerry L. Williamson, Chief, Development Finance Division, (202) 442-7200. (DHCD)	747

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Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING
Objective: Establish and implement a comprehensive strategy for increasing the city's supply of low and moderate-income housing.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Assist non-profit organizations and CDCs to obtain capital for affordable housing projects. (Bridge financing, predevelopment grants, Downtown projects funding the Housing Production Trust Fund, etc.).	Ward-wide	DCHFA	The HFA has established this objective in its FY2001-2005 Business Plans. We currently have some tools in place. These are: (i) McKinney Act Savings Funds bridge loan financing at a low rate two year loan for predevelopment, acquisition and rehab loan provided the funds are used to benefit very low income persons only; and (ii) Technical development assistance services. In addition, the HFA has: (i) lowered its financing fees to help make non-profit projects more financially viable, and (ii) created a special exemption from its Bond Allocation application process which allows them to apply for and obtain financing at any time rather than only when application rounds are announced in April and October. We also are a member of the Coalition for Nonprofit Housing and Economic Development and participate in seminars and meetings to stay informed about their needs. In addition to continuing these activities, we plan to actively seek joint venture opportunities with non-profits, and community development corporations (CDCs) to support their development projects. A portion of any Housing Production Trust Funds monies allocated to the HFA will be set aside specifically for providing additional pre-development, bridge and capital funds for these groups. (HFA)	747

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: AFFORDABLE HOUSING
Objective: Ensure that housing is handicap accessible.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Heightened enforcement of existing handicap accessibility requirements.	Ward-wide	DCRA	DCRA will prepare a public information notice that will be forwarded to all owners/managers of multi-family residential properties informing them of handicap accessibility requirements. Contact Patricia Montgomery, ADA Coordinator, on 442-4400.	749
Review ADA legislation and remove any District implemented disincentives to meeting the requirements.	District-wide	DCRA	DCRA will undertake a reexamination of ADA Legislation to identify any provisions that serve as a disincentive to meeting handicap accessibility requirements and take appropriate action. Any one knowledgeable about any disincentives is asked to contact Patricia Montgomery, ADA Coordinator, at 442-4400.	751

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: COMMUNITY PARTICIPATION

Objective: Improve civic and inter-community participation in neighborhood decision-making processes regardless of income level, gender, race or ethnicity.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Provide real-time multi-language translation services at all public events and outreach initiatives. All documents should be made available in multiple languages.	Cluster-wide	EOM	The Office of Latino Affairs and Office of Asian and Pacific Islander Affairs currently provide service directories and real-time multi-language translation at major public events. Agreements with major service agencies will be expanded to better serve non-English speaking communities.	754
Provide language appropriate neighborhood resource books that list newspapers, listserves, newsletters, CDCs, civic associations, etc. This should be called the "Citizens' Handbook" and would be prepared by the District. Additionally, create a resource book for government agencies and employees that describes non-governmental resources (ie CBOs, CDCs, etc.)	Ward-wide	EOM	The District will provide a language appropriate neighborhood resource book that lists CDCs, civic associations, government services, etc. It will be called the "Citizens' Handbook" or something similar, and has a target release date of 9/31/02.	755
Bolster the Neighborhood Planning Initiative to ensure community influence on planning and the budget. Increase funding and staff.	Cluster-wide	OP	The Office of Planning (OP) has made a budget request for more detailed planning analyses in specific locations of select neighborhoods and communities and continues to support outreach efforts related to updates of SNAPs.	756

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: COMMUNITY PARTICIPATION

Objective: Facilitate and strengthen the means of coordination and cooperation between government and the organizations that know the communities directly (civic groups and quasi-public agencies).

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Establish improved communications between CDCs and DHCD and other community stakeholders to ensure that adequate small business development services are offered throughout the Cluster.	Cluster-wide	DHCD	Community Development Corporations (CDCs) were notified of funding availability for business development services through publication of the FY 2002 NDAP Request for Applications. Contracts with FY 2002 awardees will be finalized in January 2002. DHCD will notify awardees of the cluster's concern. In addition, DHCD will develop a brochure on its facade improvement program and other programs for dissemination later this year. (DHCD)	757
		DMPED	DMPED is evaluating small business development programs that provide direct assistance. A recommendation for better coordination and implementation of programs is forthcoming in 3Q FY02.	757
Use Neighborhood Services as a means of communicating with neighborhood organizations and key District agencies.	Cluster-wide	EOM	EOM will enhance the coordination between Neighborhood Services and District agencies to ensure a timely and effective responses to citizens' concerns.	758

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: COMMUNITY PARTICIPATION
Objective: Improve access to meeting venues and improve communications.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Clarify and simplify the process for reserving public spaces for meetings in libraries, schools and community centers. Provide spaces free of charge.	Cluster-wide	DPR	DPR has a facilities permit process in place and permits for community meetings are offered at no cost within normal hours of operation. If you would like to reserve a public space, please call 202/673-7665 and ask for assistance in getting a permit. (In the future, as part of our simplification process, this information will be available on our web site: www.dpr.dc.gov .)	761
District sponsored events should be announced more broadly using bus and Metro posters, local and national newspapers, and local radio and television spots. Additionally, provide public kiosks and bulletin boards in every neighborhood.	Cluster-wide	OCCC	Working with KWB, Inc. and DPW on a strategy for getting the word out more broadly on community events.	762
		EOM	EOM will expand its support of community communications through the use of Cable TV, radio, print media, and the www.dc.gov website. Residents will also have expanded access to internet communications through expanded computer stations at recreation centers, libraries, and public kiosks.	762
The District needs to become more sophisticated in using information technology to communicate with its residents. Better use of the internet, email and listserves.	District-wide	EOM	The District will expand it's website to provide 20 new on-line transaction functions, and will support ANCs in establishing listserves for every neighborhood cluster, and will begin a public information kiosk program.	763

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: COMMUNITY PARTICIPATION
Objective: Improve access to meeting venues and improve communications.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
The District needs to become more sophisticated in using information technology to communicate with its residents. Better use of the internet, email and listserves.	District-wide	OCTO	Widespread Internet access is essential to deliver the benefits of e-government to every neighborhood in the District. To create that access, the District must close the gap between those who have Internet access savvy and those who do not. In the public service Internet workstation project, OCTO and agencies are working to bridge the digital divide. We're adding interactive voice response units to expand and streamline access to city services and information by prompting callers through automated service menus. For example, we've implemented an interactive voice unit at the District's public service and information referral center so that residents can obtain service information and referrals in a phone call, rather than having to visit the center in person. We've implemented a 16-point program to make all of our web pages accessible to persons with disabilities. We're also installing public Internet kiosks – complete, secure computer workstations – in easily accessible but secure public buildings, such as D.C. libraries. (OCTO)	763

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
 Identified Through Neighborhood Initiatives**



Cluster Priority: COMMUNITY PARTICIPATION

Objective: Ensure that the Latino community has full access to quality health, education, employment, and social services in the District. Serve as mediator and advocate for the Latino community during conflicts between the Latino community and the government or other groups.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Increase the Office of Latino Affairs (OLA) role in facilitating leadership training, capacity building, and community development for Latino business owners and residents to ensure that the Latino community is engaged and well-represented.	18th Street Corridor, Columbia Road Corridor	EOM	OLA will develop and present an enhanced series of leadership training, capacity building, and community development opportunities for Latino business owners and residents to ensure that the Latino community is engaged and well-represented. This will be issued by March 30th.	6

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: LAW AND CODE ENFORCEMENT
Objective: Improve how the District deals with regulatory enforcement.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Implement code enforcement "beats" so that inspectors get to know their communities (business and residential).	Columbia Road and 18th Street as well as the adjacent residential streets	DCRA	DCRA has hired 39 Neighborhood Stabilization Officers (NSO). There will be one NSO for each Cluster in the city who will be responsible for inspection activities at the neighborhood level. The NSO assigned to Columbia Road and 18th Street is Evelyn Rice.	2
Educate the public (both business and residential communities) on existing codes so that expectations are clear and nuisance calls are reduced. Implement a "codes workshop" every six months with business owners and residents.	18th Street Corridor and Columbia Road Corridors as well as adjacent residential neighborhoods.	DCRA	NSOs will develop and conduct workshops to educate residents and business owners regarding codes, rules and regulations pertinent to proper maintenance and preservation of District neighborhoods.	3
On 18th Street, reduce commercial encroachment on public space (illegal sign placement, tables and chairs, other public space obstructions).	18th Street Corridor	DDOT	DDOT will enforce DCMR 24 rules requiring a 10ft. And/or 6ft. unobstructed public right-of-way in this area.	4

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: LAW AND CODE ENFORCEMENT
Objective: Improve how the District deals with regulatory enforcement.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
On 18th Street, reduce commercial encroachment on public space (illegal sign placement, tables and chairs, other public space obstructions).	18th Street Corridor	DCRA	DCRA is responsible for regulating some signs on commercial property, while DPW regulate signs on public property as well as use of public space. DCRA will "team" with DPW to conduct a survey of the 18th Street Corridor. To be more responsive to the citizens, DCRA has expanded it's neighborhood survey processes. DCRA will have 39 Clusters in the city and will have a Neighborhood Stabilization Officer (NSO) for each responsible for inspection activities. These NSOs work closely with other agencies to ensure improved services to the community. This specific area has been identified as a problem area and the agencies are collaborating to address these issues. The NSO assigned to this Cluster is Rene Marquez (202-442-4373).	4
Hire more regulatory inspectors and improve their training. Focus inspectors in the cluster commercial corridors.	Columbia Road and 18th Street corridors	DCRA	DCRA assumes that "regulatory inspectors" means investigators who monitor commercial establishments for compliance with the various license laws. DCRA plans to begin city-wide surveys and will prioritize Columbia Road and 18th Street, areas.	764
Prioritize regulatory enforcement with community so that, in light of limited resources and manpower, large issues do not go unaddressed while small ones become the center of attention. (Example, signage vs. rats).	Columbia Road and 18th Street corridors	DCRA	DCRA NSO's have begun monthly surveys of residential locations in their assigned clusters, while regulatory investigators are gearing up to conduct surveys of commercial corridors within the clusters. Contact James Diggs, Acting Director, Neighborhood Stabilization Manager.	765

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: LAW AND CODE ENFORCEMENT
Objective: Improve how the District deals with regulatory enforcement.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Establish a code enforcement schedule so that community can have an expectation of accountability. (This would be facilitated by 1.1.3.1.b above).	Columbia Road and 18th Street corridors	DCRA	DCRA is in the process of identifying scheduled services relative to inspecting communities for compliance with the housing code and related building codes.	766
On Columbia Road, reduce commercial encroachment on public space (illegal sign placement, tables and chairs, other public space obstructions).	Columbia Road Corridor	DCRA	DCRA is responsible for regulating some signs on commercial property, while DPW regulate signs on public property as well as use of public space. DCRA will "team" with DPW to conduct a survey of the 18th Street Corridor.	768
		DDOT	Enforcement of public space laws is the responsibility of DCRA and MPD. DDOT chairs the Public Space Committee and will work with DCRA and MPD.	768

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: LAW AND CODE ENFORCEMENT
Objective: Improve Law Enforcement activities by MPD.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Better communication between MPD and the business and residential communities in Adams Morgan (especially with Latino community). 3rd District PSA (301) meetings are irregular. Implement regular meetings.	Adams Morgan	MPD	PSA 301 meets monthly with the Adams Morgan Business Association, Kalorama Citizens Association, and the Reed Cooke Association. Lt. Fulton is presently out meeting with the Latino residents and will meet with various apartment building residents to stress that their input is necessary to establish better cooperation.	5
Provide more traffic police to enforce parking, pedestrian and traffic laws.	18th Street Corridor, Columbia Road Corridor	MPD	Both locations are currently under intense police activity. Numerous arrests have been made relative to theft of automobiles, burglaries, robbery, as well as Quality of Life issues. This is an ongoing operation and will intensify in the coming months.	7
Stronger MPD presence on 18th Street and Columbia Road during weekend and evening hours to deal with general crime, public intoxication, vandalism, and assaults.	18th Street Corridor, Columbia Road Corridor	MPD	3D has currently assigned bicycle and Foot Patrol Officers to this area on the weekend and evening tour of duty. Also, redeployed foot patrol officers are assigned to this area Tuesday thru Saturday from 1830 to 0400 hours. These officers will step-up their enforcement efforts in reference to those crimes that negatively impact the quality of life there. Supplement power shift with reserve officers during evening hours and weekends to enforce order maintenance problems. 4D has currently assigned bicycle and foot patrol officers to this area on the weekend and evening tour of duty. Also, redeployed foot patrol officers are assigned to this area Tuesday through Saturday from 1830 to 0400 hours. These officers will step-up their enforcement efforts in reference to those crimes that negatively impact the quality of life there.	8

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: LAW AND CODE ENFORCEMENT

Objective: Improve Law Enforcement activities by MPD.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
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Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: IMPROVING EDUCATION
Objective: Improve H. D. Cooke Elementary School and Surrounding Community.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
On 17th Street and Euclid Street, abate the open-air drug market to ensure safe passages.	17th Street and Euclid Street	MPD	3D will abate open air drug market, and develop safe passage for school children.	9
		DCPS	DCPS can support this effort by providing meeting space and by working as part of a group created and led by MPD, the lead agency in this effort. MPD should reach out directly to the principal at H.D.Cooke to coordinate efforts (Erasmio Garza).	9

Ward 1
Cluster 1

**Proposed FY 2003 Commitments to Priorities
Identified Through Neighborhood Initiatives**



Cluster Priority: IMPROVING EDUCATION

Objective: Improve H. D. Cooke Elementary School and Surrounding Community.

Proposed Action	Location	Agenc	Budget Commitment	Action ID
Implement beautification activities for H.D. Cooke ES vicinity (17th Street to Fuller Street to Columbia Road to Euclid Street to Market Street).	17th Street to Fuller Street to Columbia Road to Euclid Street to Market Street	DDOT	DDOT will work with DCPS to improve the area around H.D. Cooke ES.	10

Agency Abbreviations Guide

Abbreviation	Agency
ABRA	Alcoholic Beverage Regulation Administration
CAH	Commission on Arts and Humanities
CBO	Community Based Organizations
CFSA	Child and Family Services Administration
DBFI	Department of Banking & Financial Institutions
DCHA	D.C. Housing Administration
DCHFA	D.C. Housing Finance Authority
DCOA	D.C. Office of Aging
DCOP	D.C. Office of Personnel
DCPL	D.C. Public Libraries
DCPS	D.C. Public Schools
DCRA	Dept. of Consumer & Regulatory Affairs
DDOT	District Division of Transportation
DHCD	Dept. of Housing and Community Development
DHS	Dept. of Human Services
DISR	Department of Insurance and Securities Regulation
DMCYF	Deputy Mayor, Children Youth & Families
DMH	Dept. of Mental Health
DMPED	Deputy Mayor, Planning & Economic Development
DMPSJ	Deputy Mayor for Public Safety and Justice
DMV	Dept. of Motor Vehicles
DOC	Dept. of Corrections
DOES	Dept. of Employment Services

Abbreviation	Agency
DOH	Dept. of Health
DPR	Dept. of Parks and Recreation
DPW	Dept. of Public Works
EMA	Emergency Management Agency
EOM	Executive Office of the Mayor
FEMS	Fire and Emergency Medical Services
IGO	Inspector General's Office
MPD	Metropolitan Police Dept.
NCRC	National Capital Revitalization Corporation
NSI	Neighborhood Services Initiative
NTHP	National Trust for Historic Preservation
OCA	Office of the City Administrator
OCC	Office of Corporation Counsel
OSCC	Office of the Clean City Coordinator
OCFO	Chief Financial Officer
OCP	Office of Contracting and Procurement
OCTO	Office of the Chief Technology Officer
OLBD	Office of Local Business Development
OP	Office of Planning
OPM	Office of Property Management
OTR	Office of Tax and Revenue
OZ	Office of Zoning
TCC	Taxi Cab Commission
UDC	University of the District of Columbia
WASA	DC Water and Sewer Authority
WCCA	Washington Convention Center Authority
WMATA	Washington Metropolitan Area Transit Authority



Cluster 1 Wards 1 & 2

**Kalorama Heights,
Adams Morgan, Lanier Heights**

March 18, 2002

Citizen Budget Worksheet

For the last two years, the Williams' administration has been working with residents to identify the top issues or projects that are most important in their neighborhoods and across the city. This worksheet is a snapshot of key commitments to neighborhoods that are funded in Mayor Williams' proposed FY 2003 budget. Mayor Williams will deliver this budget to the Council of the District of Columbia on March 18th. Citizens may use this worksheet to track how District agencies' commitments to neighborhood priorities are faring in the budget process. In order to execute these commitments, agency budgets must be fully funded. Agency budget hearings begin on March 20th and testimony from the public is part of the hearings. To learn when specific agencies are before the Council, please visit the Council website at www.dccouncil.washington.dc.us. Finalizing the FY 2003 budget is a several month process. We encourage you to review the outcome of these commitments at www.dc.gov in Summer 2002.

If you are interested in reviewing the complete list of commitments for this cluster, which include responses to recommendations made by citizens through the Strategic Neighborhood Action Planning process, please call 202-727-0882 to have a copy mailed to you.

Highlights of Key Commitments In Mayor's Budget

Address the Housing Needs of Residents of All Income Levels

- The Department of Consumer and Regulatory Affairs (DCRA) will work with the Building Code Advisory Committee to evaluate and adopt more flexible "Smart Codes" to enhance the ability to rehabilitate existing buildings.
- The Department of Housing and Community Development (DHCD) will make funds available to qualified non-profit and for-profit developers to help finance affordable housing projects.
- The City allocated \$900,000 to the District's Emergency Management Agency (EMA) to provide a "safety net" for assisting tenants in emergency code enforcement situations.
- The Housing Act of 2002 will dedicate funds to the Housing Production Trust Fund to be used to preserve affordable housing.

**Mayoral
Budget**

**Final
Budget**



Improve Enforcement of Regulations and Codes that Impact the Quality of Life for Areas Near the 18th Street and Columbia Road Corridors

- DCRA's 39 Neighborhood Stabilization Officers (NSOs) will be responsible for inspections at the neighborhood level. One NSO will be dedicated to this cluster.
- DCRA will conduct residential area and commercial corridor surveys to establish a baseline for prioritizing enforcement activities.
- DCRA will conduct a series of workshops to educate residents and business owners regarding codes, rules, and regulations that are in place to maintain and preserve District neighborhoods.



Government of the District of Columbia, Anthony A. Williams, Mayor

Highlights of Key Commitments, cont. for Cluster 1

Improve Law Enforcement Activities Along the 18th Street and Columbia Road Corridors

- Both locations are already a priority with the Metropolitan Police Department (MPD-Third District), but efforts to deal with traffic, vandalism, burglary, robbery, and other crimes will intensify in the coming months.
- MPD-Third District will be increasing enforcement efforts through the use of bicycle and foot officers and will be supplementing critical shifts with reserve officers.
- The Fire Emergency and Medical Services Department (FEMS) will hire one additional fire inspector for both Ward 1 and Ward 2.

Mayoral Budget

Final Budget



Improve How District Government Communicates with Residents and Facilitates Community Participation

- The District will expand website services, provide more support for community communications through cable TV, radio and print, and will begin a public information kiosk program.
- The District will produce a “Citizens Handbook”, which will be a language appropriate neighborhood resource book listing Community Development Corporations, civic associations, government services and other important information relevant to community residents.
- The Office of Early Childhood Development will work to organize volunteer groups to provide childcare at public forums.
- The District will offer training to ANC commissioners and other community leaders to provide better understanding of the public process.



Cluster 1

